



Mayor's Office

August 28, 2015

The Honorable Rick Scott
Governor of the State of Florida
The Capitol
400 S. Monroe St.
Tallahassee, FL 32399-0001

Re: City of Sweetwater

Report and Suggestion of Financial Emergency
Pursuant to §218.503, *Fla. Stat.*

Orlando Lopez
Mayor, City of Sweetwater, Florida



Mayor's Office

August 28, 2015

The Honorable Rick Scott
Governor of the State of Florida
The Capitol
400 S. Monroe St.
Tallahassee, FL 32399-0001

Re: City of Sweetwater

Dear Governor Scott:

As you may be aware, I assumed the office of Mayor of the City of Sweetwater after the election of May 12, 2015. By way of this letter, I wish to inform you that Sweetwater faces a serious financial emergency as that term is defined under §218.503 on the following grounds:

Failure to pay uncontested claims from creditors within 90 days after the claim is presented, as a result of a lack of funds. [§218.503(1)(b)]

Failure to transfer at the appropriate time, due to lack of funds any pension, retirement, or benefit plan of an employee. [218.503(1)(c)b]

Further, Sweetwater faces continued financial peril owing to significantly depleted reserves and the City Commission's setting of a grossly unrealistic tentative millage of 2.7493. While this millage is roughly consistent with previous budgets, it is grossly insufficient to account for new and substantial increases in the 2015-16 budget owing to two new collective bargaining agreements entered into under the previous administration as well as ordinary increases resulting from inflation. Moreover and as will be demonstrated below, this unrealistic millage is also completely out of line for comparable municipalities.

Before addressing fiscal year 2015-16, it is important to place the current crisis in context by addressing fiscal years 2013-14 and 2014-15¹. On August 6, 2013, then-Mayor Manny Maroño was suspended after his arrest on federal corruption charges. Pursuant to the City Charter, the president of the City Commission, Jose M. Diaz, assumed the Office of Mayor. On this date, Sweetwater's reserves totaled approximately \$2.5M, substantially less than the \$6M - \$8M required by best practices. Mr. Diaz' ascension to this post marked the beginning of a series of incidents and decisions that would overextend Sweetwater's budget and substantially deplete its already low reserves.

¹ Owing to the lack of a final audit report and for purposes of readability, all figures given in this letter are rounded unless stated otherwise. Further, copies of budgets for years 2013-14, 2014-15, proposed budget 2015-16, revised proposed budget 2015-16, plus all pertinent budget revisions, are enclosed for your consideration.

In essence, since August, 2013, the City has over-spent during two fiscal years and has now over-committed in the coming fiscal year 2015-16 without providing a millage suitable to pay ongoing expenses. At this rate, it is estimated the City will completely exhaust its reserves within a few months solely to meet ongoing expenses. A summary of the reasons follows below.

Police Union Increases and Past-Due Pension Debt

In February, 2014, Sweetwater began the process of renegotiating its contract with the Police Benevolent Association, its police union. As part of this ongoing process, the decision was made to renegotiate Sweetwater's pension contribution of over 20%, widely understood to be unsustainable². The negotiations were initially handled by Mayor Diaz and his Chief of Staff, with input from the City Attorney, the Finance Director and the Human Resources Director. On May 19, 2014, Mayor Diaz summarily dismissed all the foregoing officials except the City Attorney³. Thus, Sweetwater found itself without key individuals precisely in the middle of negotiations with both unions and at the beginning of the TRIM calendar.

Thereafter, Mayor Diaz and his new Chief of Staff conducted the negotiations effectively on their own, seeking advice from the City Attorney only on strictly legal matters. From May 19, 2014 through the conclusion of negotiations with the PBA, the City either had no Finance Director at all or, once appointed, he was excluded from the union negotiations. The final collective bargaining agreement provided substantial raises for the police bargaining unit and, most crucially, left the City's pension contribution intact, the very same pension contribution that is widely considered unsustainable.

Further, although due and owing since October, 2013, the increased regular pension contribution was not actually begun until February, 2015. Until then, the City had continued to pay only the original 6% contribution, notwithstanding the collective bargaining agreement. This failure to pay has resulted in a past-due obligation to the Police Pension Fund in the approximate amount of \$566,000, money that is long-since past-due today and which Sweetwater cannot pay without further depleting its reserves to the point of nonexistence. This is the very definition of an uncontested claim that has been due well over 90 days as provided in §283.503(1)(b).

Moreover, when the full contribution of 20% was finally begun in February, 2015, the additional sums were never budgeted. In other words, the 2014-15 budget contemplated a 6% contribution but after February, 2015 the City's additional contribution of 14% (20% minus 6%) was paid but never budgeted. These funds will need to be addressed in the 2014-15 Budget Revision, but suffice to say it will further deplete the City's reserves by over \$330,000.

Finally, the collective bargaining agreement also called for an increase in wages of 2.5% beginning this coming fiscal year 2015-16. At the millage authorized by the City Commission, this new obligation will prove to impossible to pay over the course of the coming fiscal year.

Civilian Union Increases

Simultaneous to its negotiations with the PBA, Sweetwater also undertook negotiations with the International Union of Painters and Allied Trades. Sweetwater agreed to increase its hourly pension contribution per employee from \$1.20 to \$2.16, almost double the previous amount, effective on October 1, 2014. It also agreed to a 5% increase in wages beginning on October 1, 2015. As with the police pay raise, the millage authorized by the City Commission will make this payment impossible.

2 This provision was included in the previous contract increasing the contribution from 6% to 20%. Since it was negotiated in arrears, the increased contribution became due only on October 1, 2013. In February, 2014, there was still ample time to renegotiate this contribution and stem the hemorrhaging. This opportunity was wasted by the Diaz administration.

3 The City Attorney works at the pleasure of the City Commission.

The Senior Center Audit

During fiscal year 2013-14, the Inspector General's Office conducted an extensive audit of monies received by Sweetwater from the Alliance for Aging. Although Sweetwater's grants from the Alliance for Aging had been audited many times before, and had passed on each occasion, this audit resulted in a charge-back to Sweetwater of approximately \$986,000. This charge-back was collected by the State through the means of withholding the same grant payments for fiscal 2013-14 and 2014-15. Notwithstanding the substantial shortfall, Sweetwater continued to provide the same level of service through the Senior Center and funded the endeavor from its General Funds account. This has resulted in a net loss of approximately \$986,000 from the original \$2.5M reserves.

2013-14 Budget Revision

The budget for fiscal 2013-14 was \$15M at 2.9200 mills. However, this low millage is deceptive. Even without all the above additional union expenses, the Diaz Administration needed to transfer \$327,000 from reserves to general funds in order to close the year. Had that \$327,000 been included in the budget since inception, the true millage would have been 3.1895.

2014-15 Budget Revision

This shell-game of stating an unrealistically low millage but robbing the reserves to balance the budget at the end of the year continued again in this current fiscal year, 2014-15. Having set an unrealistic millage of 2.7496, Sweetwater again faces a budget shortfall requiring a substantial budget revision and transfer from reserves to general funds of \$800,000⁴. Note, this does not include any payment toward the past-due obligations owed to the Police Pension Fund. Nonetheless, had this \$800,000 been accurately budgeted in September, 2014, the correct millage for the City would have been much higher, 3.5794.⁵

Projected Reserves by September 30, 2015

The City auditors recommend three months operating reserves, or approximately \$6M - \$8M as reasonable and prudent in order to withstand any unforeseen emergency such as a hurricane. The budget revision transferring \$800,000 to balance and close fiscal year 2014-15 will leave reserves of approximately \$400,000 - \$600,000, enough to fund operations for only two or three weeks. This is grossly insufficient and exceedingly dangerous. Effectively, the City's reserves have been depleted by approximately \$2.1M since August, 2013, when Commissioner Diaz took office as interim mayor.

2015-16 Budget

As a result of all the forgoing, this administration, being new in office, submitted a proposed budget of \$19.6M and a tentative millage of 4.5065. This millage was proposed simply for the purposes of discussion as the final millage is not set until September. Nonetheless, had this proposed millage actually passed in September, it would have resulted in a slight increase in reserves of approximately \$300,000 while funding all current obligations. Note, even this millage would not have netted sufficient funds to pay the past-due obligation to the Police Pension Fund.

At the public meeting held to adopt the tentative millage on July 29, 2015, the Finance Director, the City's Auditor and I urged the City Commission to adopt the proposed millage of 4.5065 simply for purposes of discussion. It was clearly stated that the proposed millage could always be lowered prior to final adoption in

⁴ Note, there might again be a second and substantial budget revision required in September.

⁵ On August 26, 2015 during this budgetary process the City Commission attempted unlawfully to amend the budget revision to dismiss my entire police command staff and thereby impede an ongoing FDLE investigation. This matter will be addressed below in the section entitled New Police Command Staff but suffice to say I anticipate needing to veto this budget revision.

September but, once adopted that night, it could not be raised during this fiscal process. Notwithstanding the foregoing, the City Commission adopted a tentative millage of 2.7493, exactly the same as the roll-back millage for fiscal year 2014-15. Note, as stated above it is anticipated the City will need to transfer an additional \$800,000 to balance this year, and possibly more. Had this \$800,000 been accurately budgeted in September, 2014, the correct millage for fiscal year 2014-15 would actually have been much higher, 3.5794, rather than the deceptively low 2.7493.

Consequently, it is self-evident that the millage adopted for fiscal year, 2014-15, was insufficient even without all the additional expenses stated above. With these new contractual expenses, this millage is grossly insufficient for this coming fiscal year of 2015-16. Its knowing adoption by the City Commission in the face of all evidence to the contrary should constitute "malfeasance, misfeasance, and neglect of duty for purposes of s. 7, Art. IV of the State Constitution." §218.503(6), *Fla. stat.*

Subsequent to the above meeting, this administration was forced by budgetary realities to lay-off certain employees. This lay-off process is anticipated to save approximately \$889,000 in fiscal year 2015-16. Notwithstanding the foregoing, the City Commission at its meeting of August 18, 2015 passed a resolution ordering the laid-off employees be returned to duty irrespective of the monetary impact. Curiously, by separate resolution they also ordered the termination of certain other employees disfavored by this City Commission, including the City's new Police Command Staff.

New Police Command Staff

The City of Sweetwater Police Department has many, many fine officers. However, it also has labored under many, many years of mismanagement and severe dysfunction. For example, upon my taking office I discovered the entire command staff of twelve officers had demoted themselves to the rank and file⁶. The day I assumed office, the police department had no management personnel above the rank of sergeant.

Believing strongly that it is impossible to reform a dysfunctional entity solely with people who are themselves the product of this dysfunction, I brought in four retired officers from the City of Miami Police Department to constitute the new command staff. In the few months I have been in office, they have substantially revamped the department and have resumed ties with the FDLE and federal authorities. We have also disbanded the City's SWAT team, grounded its aviation unit and started the process of disbanding the mounted patrol. The goal is to return the police department to its roots as a small town police department with a strong emphasis on community policing.

As part of his effort toward this goal, new Police Chief Placido Diaz, requested the FDLE perform an audit of the department's evidence room. An audit that was expected to take three days actually lasted over three weeks. Just recently, the FDLE finalized the audit with results that are highly disconcerting. A two-page summary of the audit report is enclosed for your consideration. The audit found evidence of missing money, weapons and narcotics, among many other matters, and indicated a systemic problem of negligence and possible malfeasance among police personnel.

Given all the foregoing, one would expect the City Commission to support the Police Department and its new command staff. Contrary to expectations, the City Commission Vice President, Jose Bergoignan, has publicly stated that he would use the budgetary process to rid the City of this reform-oriented command staff. He carried out this threat on August 26, 2015 when, by his motion, the City Commission voted to remove funding for the four officers hired to constitute the command staff. Although it boggles the imagination, I must reluctantly conclude that the City Commission simply does not wish for certain skeletons to be discovered and is attempting to financially cripple City and this administration in order to impede the ongoing FDLE investigation and ensure the skeletons remain hidden.

6 The Chief of Police retired from service the day before the election, May 11, 2015.

Demographics

Finally, I would like to address the issue of the millage itself in order to establish that the millage voted by the City Commission, although historically consistent, is completely out of line with the City's demographics and the millages collected by neighboring cities. To properly understand the financial condition of the City, it is important to understand its place in Miami-Dade County.

Sweetwater is a suburban city with a population recorded by the U.S. Census Bureau in 2010 is 13,499. As of 2010, there were 4,195 households. The median age was 36 years. In 2000, the median income for a household in the city was \$29,333, and the median income for a family was \$30,823. The per capita income for the city was \$11,098. About 08.4% of families and 11.1% of the population were below the poverty line, including 21.3% of those under age 18 and 21.7% of those age 65 or over.

All statistics are sourced from Wikipedia.⁷

Without question, it is one of the poorer cities in Miami-Dade County. By contrast, the median income for a household in the county was \$35,966, and the median income for a family was \$40,260. Males had a median income of \$30,120 versus \$24,686 for females. The per capita income for the county was \$18,497. About 14.5% of families and 18.0% of the population were below the poverty line, including 22.9% of those under age 18 and 18.9% of those age 65 or over. Note, these are median incomes county-wide and necessarily include both poorer areas and wealthier areas.

All statistics are sourced from Wikipedia.⁸

Comparative Millage

Taking the foregoing in consideration, Sweetwater's millage is exceedingly low for a municipality with its demographics. Excluding unincorporated areas and any special taxing districts, of the 34 municipalities in Miami-Dade County, nine have millages below 3.0. Of these municipalities, all except Sweetwater are either solidly middle class or wealthy. Aventura, for example, has a median income of \$59,507 and a millage of 1.7261; Pinecrest has a median family income of \$122,526 and a millage of 2.3; Palmetto Bay has a median income of \$105,122 and a millage of 2.4470. A table generated by Miami-Dade County entitled *2015 Proposed Millage Rates* is enclosed for your consideration.

The municipality most similar to Sweetwater is Hialeah Gardens, and even it is wealthier. In 2000, the median income for a household in Hialeah Gardens was \$38,858, and the median income for a family was \$39,804. The per capita income for the city was \$14,043. About 10.9% of families and 13.3% of the population were below the poverty line, including 16.4% of those under age 18 and 21.0% of those age 65 or over. All statistics are sourced from Wikipedia⁹.

Even though it is a wealthier city, Hialeah Gardens has proposed a millage of 5.1613 for 2015-16, identical to its adopted millage from 2014-15. Sweetwater's millage is completely unrealistic given its contracted expenses, its population and its demographic base. Sweetwater's millage is more attuned to a wealthy municipality rather than one that is solidly working class.

Conclusion

As demonstrated above, the City has over spent each of the two previous fiscal years and has over committed for

7 https://en.wikipedia.org/wiki/Sweetwater,_Miami-Dade_County,_Florida

8 https://en.wikipedia.org/wiki/Miami-Dade_County,_Florida#Demographics

9 https://en.wikipedia.org/wiki/Hialeah_Gardens,_Florida

this coming year as well. It has only been able to balance its budget at the close of each year by transferring monies from an already low reserve fund and now leaving this fund nearly exhausted. Notwithstanding, the City Commission has committed the City to a millage that is grossly insufficient to meet contract expenses and also completely out of sync with the City's demographic base and neighboring jurisdictions.

Based on the foregoing, I respectfully request you find that Sweetwater "needs state assistance to resolve or prevent" a financial emergency and that you "implement measures as set forth in §§ 218.50-218.504" to assist Sweetwater in "resolving the financial emergency" up to and including a determination that the City Commission's actions constitute "malfeasance, misfeasance, and neglect of duty for purposes" of §. 7, Art. IV of the State Constitution.

I do not take this matter lightly but I have been in office only three months and have encountered obstacles at every turn by a coalition lead by the very same commissioner who, as interim mayor, overspent, overcommitted and effectively crippled the City's finances. I have been left with no option but to reluctantly seek your assistance in order to ensure the residents of Sweetwater have a functioning government.

Thank you for your consideration.

Most respectfully,

A handwritten signature in blue ink, appearing to read 'Orlando Lopez', with a stylized flourish at the end.

Orlando Lopez

Mayor

City of Sweetwater

cc: Legislative Auditing Committee
Office of the Inspector General
Budget and Policy

Adopted Operating Budget
Fiscal Year 2013-14



**CITY OF SWEETWATER
ADOPTED OPERATING BUDGET
Fiscal Year 2013-2014**

**MAYOR
Jose M. Diaz**

COMMISSION PRESIDENT

**COMMISSION VICE-PRESIDENT
Jose Bergouignan, Jr**

**COMMISSIONERS
Prisca Barreto
Manuel Duasso
Jose M. Guerra
Orlando Lopez
Isolina Marono**

**CITY ATTORNEY
Ralph Ventura, Esq.**

**CITY CLERK
Marie O. Schmidt, CMC**

**CITY OF SWEETWATER
EXPENSES
BUDGET YEAR 2013/2014**

ACCOUNT NAME	2011-2012 REVISED Budget	2012-2013 ADOPTED Budget	2012-2013 REVISED	2013-2014 ADOPTED Budget	Adop-Prop VAR L-K
511 Legislative	553,323	574,603	610,097	613,001	2,904
512 Executive	348,792	387,421	387,421	435,278	47,857
513 Administration	2,857,742	2,353,292	2,841,273	3,108,622	267,349
521 Police	5,470,164	6,381,374	7,840,949	7,746,536	(94,413)
524 Building, Zoning	698,685	766,120	763,486	633,629	(129,857)
529 School Guards	39,720	39,949	39,949	39,949	-
539 Capital Improvement	26,000	16,000	16,000	67,000	51,000
541 Maintenance Dept	1,481,336	1,737,069	1,843,861	1,824,667	(19,194)
572 Parks & Recreations	576,805	602,936	613,816	649,231	35,415
TOTAL EXPENDITURES	12,052,567	12,858,764	14,956,852	15,117,913	161,061

**CITY OF SWEETWATER
REVENUES
BUDGET YEAR 2013/2014**

ACCOUNT NAME	2011-2012 REVISED Budget	2012-2013 ADOPTED Budget	2012-2013 REVISED	2013-2014 ADOPTED Budget	Adop-Prop VAR L-K
Ad Valorem	3,337,122.00	3,433,552.00	3,433,552.00	3,542,880.00	109,328
Sales, Franchise & Utility Taxes	1,905,037.00	1,870,495.00	2,142,438.00	2,115,732.00	(26,706)
Licenses, Permits & Ordinances	1,405,894.00	1,636,617.00	2,127,972.00	2,000,582.00	(127,390)
State Revenue Shared	1,920,351.00	1,848,400.00	1,848,400.35	2,003,147.00	154,747
Other Charges for Services	845,695.00	1,356,610.00	1,191,468.64	1,273,674.20	82,206
Safety & Parks	2,011,542.00	2,038,980.00	3,242,312.00	3,242,312.00	-
Miscellaneous	355,210.00	371,260.00	607,859.00	530,860.00	(76,999)
Rents & Royalties	268,116.00	271,850.00	331,850.00	388,726.00	56,876
Sales of Surplus	3,600.00	31,000.00	31,000.00	20,000.00	(11,000)
TOTAL REVENUES	12,052,567	12,858,764	14,956,852	15,117,913	161,061

Adopted Operating Budget
Revision #1
Fiscal Year 2013-14

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**CITY OF SWEETWATER
REVENUES
BUDGET YEAR 2013/2014**

ACCOUNT NAME	2012-2013 REVISED Budget	2013-2014 ADOPTED Budget	2013-2014 REVISION #1	Adop-Prop VAR E-D
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Ad Valorem	3,433,552.00	3,542,880.00	3,542,880.00	-
Sales, Franchise & Utility Taxes	2,090,973.00	2,115,732.00	2,115,732.00	-
Licenses, Permits & Ordinances	3,162,014.00	2,000,582.00	2,468,516.00	467,934
State Revenue Shared	1,877,383.35	2,003,147.00	2,003,147.00	-
Other Charges for Services	1,203,230.64	1,273,674.20	1,273,674.00	(0)
Safety & Parks	3,338,710.00	3,242,312.00	3,941,739.00	699,427
Miscellaneous	645,765.00	530,860.00	580,594.00	49,734
Rents & Royalties	323,285.00	388,726.00	388,726.00	-
Sales of Surplus	22,000.00	20,000.00	20,000.00	-
Fund Balance Appropriation	-	-	509,382.00	509,382
TOTAL REVENUES	16,096,913	15,117,913	16,844,390	1,726,477

**CITY OF SWEETWATER
EXPENSES**

ACCOUNT NAME	2012-2013 REVISED	2013-2014 ADOPTED Budget	2013-2014 REVISION #1	Adop-Prop VAR E-D
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511 Legislative	611,048	613,001	595,394	(17,607)
512 Executive	387,421	435,278	427,059	(8,219)
513 Administration	3,140,899	3,108,622	3,161,218	52,596
521 Police	7,931,699	7,746,536	8,707,101	960,565
524 Building, Zoning	996,328	633,629	1,245,510	611,881
529 School Guards	40,046	39,949	40,249	300
539 Capital Improvement	412,276	67,000	67,000	-
541 Maintenance Dept.	1,986,642	1,824,667	1,966,198	141,531
572 Parks & Recreations	590,554	649,231	634,661	(14,570)
TOTAL EXPENDITURES	16,096,913	15,117,913	16,844,390	1,726,477

Adopted Operating Budget
Revision #2
Fiscal Year 2013-14

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1	CITY OF SWEETWATER						
2	REVENUES						
3	BUDGET YEAR 2013/2014						
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6			2012-2013	2013-2014	2013-2014	2013-2014	Adop-Prop
7	ACCOUNT NAME		REVISED	ADOPTED	REVISION	REVISION	VAR
8			Budget	Budget	#1	#2	F-E
9							
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11							
12	Ad Valorem		3,433,552.00	3,542,880.00	3,542,880.00	3,542,880.00	-
13	Sales, Franchise & Utility Taxes		2,090,973.00	2,115,732.00	2,115,732.00	2,241,093.00	125,361
14	Licenses, Permits & Ordinances		3,162,014.00	2,000,582.00	2,468,516.00	2,918,437.00	449,921
15	State Revenue Shared		1,877,383.35	2,003,147.00	2,003,147.00	2,088,706.00	85,559
16	Other Charges for Services		1,203,230.64	1,273,674.20	1,273,674.00	1,456,178.00	182,504
17	Safety & Parks		3,338,710.00	3,242,312.00	3,941,739.00	3,941,739.00	-
18	Miscellaneous		645,765.00	530,860.00	580,594.00	597,577.00	16,983
19	Rents & Royalties		323,285.00	388,726.00	388,726.00	357,994.00	(30,732)
20	Sales of Surplus		22,000.00	20,000.00	20,000.00	20,000.00	-
21	Fund Balance Appropriation		-	-	509,382.00	509,382.00	-
22							
23	TOTAL REVENUES		16,096,913	15,117,913	16,844,390	17,673,986	829,596
24							
25							
26							
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28							
29	CITY OF SWEETWATER						
30	EXPENSES						
31							
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33							
34			2012-2013	2013-2014	2013-2014	2013-2014	Adop-Prop
35	ACCOUNT NAME		REVISED	ADOPTED	REVISION	REVISION	VAR
36				Budget	#1	#2	F-E
37							
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39							
40	511 Legislative		611,048	613,001	595,394	629,239	33,845
41	512 Executive		387,421	435,278	427,059	406,551	(20,508)
42	513 Administration		3,140,899	3,108,622	3,161,218	3,655,172	493,954
43	521 Police		7,931,699	7,746,536	8,707,101	8,837,123	130,022
44	524 Building, Zoning		996,328	633,629	1,245,510	1,251,721	6,211
45	529 School Guards		40,046	39,949	40,249	33,521	(6,728)
46	539 Capital Improvement		412,276	67,000	67,000	41,400	(25,600)
47	541 Maintenance Dept.		1,986,642	1,824,667	1,966,198	2,186,679	220,481
48	572 Parks & Recreations		590,554	649,231	634,661	632,580	(2,081)
49							
50	TOTAL EXPENDITURES		16,096,913	15,117,913	16,844,390	17,673,986	829,596
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Adopted Operating Budget
Revision #3
Fiscal Year 2013-14

	A	B	C	D	E	F	G
1	CITY OF SWEETWATER						
2	REVENUES						
3	BUDGET YEAR 2013/2014						
4							
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6							
7			2012-2013	2013-2014	2013-2014	2013-2014	Adop-Prop
8		ACCOUNT NAME	REVISED	ADOPTED	REVISION	REVISION	VAR
9			Budget	Budget	#2	#3	C6-C5
10							
11							
12		Ad Valorem	3,433,552.00	3,542,880.00	3,542,880.00	3,419,209.00	(123,671)
13		Sales, Franchise & Utility Taxes	2,090,973.00	2,115,732.00	2,241,093.00	2,247,973.00	6,880
14		Licenses, Permits & Ordinances	3,162,014.00	2,000,582.00	2,918,437.00	2,827,037.00	(91,400)
15		State Revenue Shared	1,877,383.35	2,003,147.00	2,088,706.00	2,057,486.00	(31,220)
16		Other Charges for Services	1,203,230.64	1,273,674.20	1,456,178.00	1,247,089.00	(209,089)
17		Safety & Parks	3,338,710.00	3,242,312.00	3,941,739.00	4,167,682.00	225,943
18		Miscellaneous	645,765.00	530,860.00	597,577.00	615,540.00	17,963
19		Rents & Royalties	323,285.00	388,726.00	357,994.00	307,664.00	(50,330)
20		Sales of Surplus	22,000.00	20,000.00	20,000.00	-	(20,000)
21		Fund Balance Appropriation	-	-	509,382.00	326,936.00	(182,446)
22							
23		TOTAL REVENUES	16,096,913	15,117,913	17,673,986	17,216,616	(457,370)
24							
25							
26							
27							
28							
29	CITY OF SWEETWATER						
30	EXPENSES						
31							
32							
33							
34			2012-2013	2013-2014	2013-2014	2013-2014	Adop-Prop
35		ACCOUNT NAME	REVISED	ADOPTED	REVISION	REVISION	VAR
36				Budget	#2	#3	C6-C5
37							
38							
39							
40		511 Legislative	611,048	613,001	629,239	625,689	(3,550)
41		512 Executive	387,421	435,278	406,551	398,043	(8,508)
42		513 Administration	3,140,899	3,108,622	3,655,172	3,417,902	(237,270)
43		521 Police	7,931,699	7,746,536	8,837,123	8,831,734	(5,389)
44		524 Building, Zoning	996,328	633,629	1,251,721	1,271,715	19,994
45		529 School Guards	40,046	39,949	33,521	32,391	(1,130)
46		539 Capital Improvement	412,276	67,000	41,400	21,576	(19,824)
47		541 Maintenance Dept.	1,986,642	1,824,667	2,186,679	2,050,489	(136,190)
48		572 Parks & Recreations	590,554	649,231	632,580	567,077	(65,503)
49							
50		TOTAL EXPENDITURES	16,096,913	15,117,913	17,673,986	17,216,616	(457,370)
51							
52							
53							
54							
55							

Adopted Operating Budget
Fiscal Year 2014-15

CITY OF SWEETWATER



**Adopted Budget
FY 2014/2015**

CITY OF SWEETWATER

ELECTED OFFICIALS

JOSE M. DIAZ

Mayor

ORLANDO LOPEZ

Vice Mayor & Commission
President

JOSE A. BERGOUIGNAN

Commissioner

ISOLINA MAROÑO

Commissioner

CATALINO RODRIGUEZ

Commissioner

JOSE M. GUERRA

Commission Vice President

PRISCA BARRETO

Commissioner

MANUEL DUASSO

Commissioner

ADMINISTRATIVE OFFICIALS

JOSE M. DIAZ

Chief Executive Officer

RICARDO J MENDEZ

Director of Finance

MARIE O. SCHMIDT

City Clerk

JESUS MENOCA

Chief of Police

ALAN ABOLILA

Maintenance Department
Director

ROBERT HERRADA

Director of Operations

RALPH VENTURA

City Attorney

CARLOS LANZA

Building & Zoning Director

ERIC GOMEZ

City Engineer

City of Sweetwater



2014-2015 Budget Message

September 19, 2014

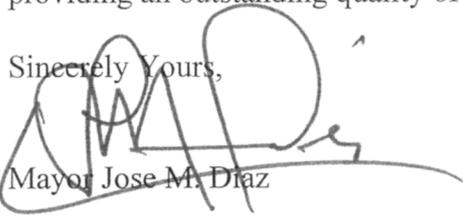
Honorable City Commission:

Enclosed is the recommended budget for the City of Sweetwater for the fiscal year beginning October 1, 2014 and closing September 30, 2015. It is a distinct honor to present the fourth post-annexation budget for the City of Sweetwater. Our beautiful community continues positive growth as a premier shopping destination, a great and safe place to raise a family and a burgeoning University City District.

The FY 2014/2015 budget is balanced at \$17,508,592.00 for all of the City's operations. It gives me -- as well as our residents -- a great level of satisfaction that Sweetwater's millage rate was lowered from the previous fiscal year (2.92 in 2013-2014) to 2.74. Given that the City of Sweetwater continues to grow, so does its need for services and maintenance. Fortunately, the City has been able to identify several ways to reduce expenditures while maintaining superior levels of municipal services that adequately meet the needs of our larger city. Our department heads have carefully identified necessary services versus unneeded expenditures in all the areas of the City. Furthermore, my administration continues to consistently implement measures that streamline services, eliminate inefficiencies and preserve our current resources. These efforts have; in turn, enabled me to present a responsible budget that will address the City's needs in a fiscally-responsible manner.

I proudly announce that this budget has been balanced in a fashion that will not compromise or reduce vital and necessary services to our City's residents and businesses. I wish to thank all of Sweetwater's employees and volunteers for their assistance with the budget. I am pleased to announce that this budget will allow the City to continue providing an outstanding quality of life to our residents and businesses.

Sincerely Yours,


Mayor Jose M. Diaz

City of Sweetwater



2014-2015 Budget Message

September 2, 2013

Honorable City Commission:

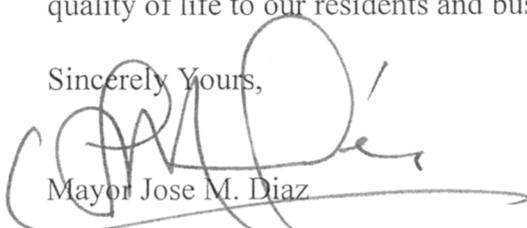
Enclosed is the City of Sweetwater's proposed budget for the fiscal year beginning on October 1, 2014 and closing September 30, 2015. It is a distinct honor to present the fourth post-annexation budget for the City of Sweetwater. Our beautiful community continues to grow as a premier shopping destination, a great and safe place to raise a family, and a burgeoning UniversityCity District.

Notwithstanding the difficulties and urgencies faced in FY 2013-14 – including several unmet contractual obligations, unpaid debts to Unions, account delinquencies for supplies and trainings, and aging invoices dating several years back – we were able to balance the FY 2014-2015 budget at \$17,306,680.00 for all of the city's operations. In addition, despite extenuating circumstances that brought the City's Finance Department operations to a halt, I assembled a professional team that was able to revamp financial operations while simultaneously completing and delivering this budget on time.

It gives me, as well as our residents, a great level of satisfaction to have lowered Sweetwater's millage rate from the previous rate of 2.92 in FY 2013-2014 to 2.74 in FY 2014-2015. Given that the City of Sweetwater continues to grow, so does its need for services and maintenance. Fortunately, my administration has been able to identify several ways to reduce expenditures while maintaining superior levels of municipal services that adequately meet the needs of our larger city. Our department heads have carefully identified priorities to meet necessary services versus unneeded expenditures in all areas of the city. Furthermore, my administration continues to consistently implement measures to streamline operations, eliminate inefficiencies and preserve our current resources. These efforts have; in turn, enabled me to present a responsible budget that will address the city's needs in a fiscally-responsible manner.

I proudly announce that this budget has been balanced in a fashion that will not compromise or reduce vital and necessary services to our city's residents and businesses. I wish to thank all of Sweetwater's employees and volunteers for their assistance with the budget. I am pleased to announce that this budget will allow the city to continue providing an outstanding quality of life to our residents and businesses.

Sincerely Yours,


Mayor Jose M. Diaz

	A	B	C	D	E	F
1	CITY OF SWEETWATER REVENUES BUDGET YEAR 2014/2015					
2						
3						
4						
5						
6			2013-2014	2013-2014	2014-2015	Adopt-Prop
7	ACCOUNT NAME		ADOPTED	REVISION #1	ADOPTED	VAR
8			Budget	June 2 2014	Budget	E-D
9						
10						
11						
12		Ad Valorem	3,542,880.00	3,542,880.00	3,437,754.00	(105,126)
13		Sales, Franchise & Utility Taxes	2,115,732.00	2,115,732.00	2,266,503.00	150,771
14		Licenses, Permits & Ordinances	2,000,582.00	2,468,516.00	3,117,672.00	649,156
15		State Revenue Shared	2,003,147.00	2,003,147.00	2,157,918.00	154,771
16		Other Charges for Services	1,273,674.00	1,273,674.00	1,120,947.00	(152,727)
17		Safety & Parks	3,242,312.00	3,941,739.00	4,384,737.00	442,998
18		Miscellaneous	530,860.00	580,594.00	691,063.00	110,469
19		Rents & Royalties	388,726.00	388,726.00	311,998.00	(76,728)
20		Sales of Surplus	20,000.00	20,000.00	20,000.00	-
21		Fund Balance Appropriation	-	509,382.00	-	(509,382.00)
22						
23		TOTAL REVENUES	15,117,913	16,844,390	17,508,592	664,202
24						
25						
26						
27						
28						
29	CITY OF SWEETWATER EXPENSES					
30						
31						
32						
33						
34			2013-2014	2013-2014	2014-2015	Adopt-Prop
35	ACCOUNT NAME		ADOPTED	REVISION #1	ADOPTED	VAR
36			Budget	June 2 2014	Budget	E-D
37						
38						
39						
40		511 Legislative	613,001	595,394	612,802	17,408
41		512 Executive	435,278	427,059	411,825	(15,234)
42		513 Administration	3,108,622	3,161,218	3,242,845	81,627
43		521 Police	7,746,536	8,707,101	8,929,062	221,961
44		524 Building, Zoning	633,629	1,245,510	1,235,021	(10,489)
45		529 School Guards	39,949	40,249	37,681	(2,568)
46		539 Capital Improvement	67,000	67,000	72,000	5,000
47		541 Maintenance Dept.	1,824,667	1,966,198	2,310,587	344,389
48		572 Parks & Recreations	649,231	634,661	656,769	22,108
49						
50		TOTAL EXPENDITURES	15,117,913	16,844,390	17,508,592	664,202
51						
52						
53						
54						

Adopted Operating Budget
Revision #1
Fiscal Year 2014-15

	A	B	C	D	H	J
1		<p style="text-align: center;">CITY OF SWEETWATER REVENUES BUDGET YEAR 2014/2015</p>				
2						
3						
4						
5						
6			2013-2014	2014-2015	2014-2015	Adopt-Prop
7	ACCOUNT NAME	ADOPTED	ADOPTED	Revision #1	VAR	
8		Budget	Budget	Budget	H-D	
9						
10						
11		Ad Valorem	3,542,880	3,437,754	3,457,520	19,766
12		Sales, Franchise & Utility Taxes	2,115,732	2,266,503	2,284,423	17,920
13		Licenses, Permits & Ordinances	2,000,582	3,117,672	2,721,297	(396,375)
14		State Revenue Sharing	2,003,147	2,157,918	2,179,535	21,617
15		Other Charges for Services	1,273,674	1,120,947	1,113,117	(7,830)
16		Safety & Parks	3,242,312	4,384,737	4,313,409	(71,328)
17		Miscellaneous	530,860	691,063	625,282	(65,781)
18		Rents & Royalties	388,726	311,998	327,206	15,208
19		Sales of Surplus	20,000	20,000	2,015	(17,985)
20		Impact Fees Appropriation		-	164,047	164,047
21		Fund Balance Appropriation		-	800,000	800,000
22						
23		TOTAL REVENUES	15,117,913	17,508,592	17,987,851	479,259
24						
25		<p style="text-align: center;">CITY OF SWEETWATER EXPENSES BUDGET YEAR 2014/2015</p>				
26						
27						
28						
29						
30			2013-2014	2014-2015	2014-2015	Adopt-Prop
31	ACCOUNT NAME	ADOPTED	ADOPTED	Revision #1	VAR	
32		Budget	Budget	Budget	H-D	
33						
34						
35		511 Legislative	613,001	612,802	548,672	(64,130)
36		512 Executive	435,278	411,825	358,127	(53,698)
37		513 Administration	3,108,622	3,242,845	3,415,001	172,156
48		521 Police	7,746,536	8,929,062	9,278,888	349,826
49		524 Building, Zoning	633,629	1,235,021	1,257,498	22,477
53		529 School Guards	39,949	37,681	33,430	(4,251)
54		539 Capital Improvement	67,000	72,000	107,346	35,346
55		541 Maintenance Dept.	1,824,667	2,310,587	2,350,464	39,877
56		572 Parks & Recreations	649,231	656,769	638,425	(18,344)
57						
58		TOTAL EXPENDITURES	15,117,913	17,508,592	17,987,851	479,259

Proposed Operating Budget
Fiscal Year 2015-16

CITY OF SWEETWATER



**Proposed Budget
FY 2015/2016**

CITY OF SWEETWATER

ELECTED OFFICIALS

ORLANDO LOPEZ

Mayor

JOSE M. DIAZ

Vice Mayor & Commission
President

JOSE A. BERGOUIGNAN
Commission Vice President

PRISCA BARRETO
Commissioner

MANUEL DUASSO
Commissioner

IDANIA LLANIO
Commissioner

ISOLINA MAROÑO
Commissioner

EDUARDO SUAREZ
Commissioner

ADMINISTRATIVE OFFICIALS

ORLANDO LOPEZ

Chief Executive Officer

RICARDO J MENDEZ
Director of Finance

RALPH VENTURA
Chief of Staff

MARIE O. SCHMIDT
City Clerk

GUILLERMO CUADRA
City Attorney

PLACIDO DIAZ
Acting Chief of Police

CARLOS LANZA
Building & Zoning Director

ALAN ABOLILA
Public Works

ERIC GOMEZ
City Engineer



2014 – 2015 Budget Message

Mayor's Office

July 17, 2015

Honorable City Commission:

In accordance with Article IV, Section 4.01 of the Charter of the City of Sweetwater, I hereby submit the Proposed Budget for fiscal year 2015-2016.

We are proud to report that we continue to make progress by offering quality public safety, expanding cultural, recreational and community based programs, bringing forth city-wide beautification projects, and offer shuttle bus services to our residents.

The FY 2015/2016 is balanced at \$19,644,851 for all of the City's operations. Based on the obligations that have been inherited by this administration, including substantially increased police pension contributions, this budget is a realistic representation of the city's finances and helps to add modestly to its depleted reserves. In order to cover increases that were not accounted for in the previous budget, this year's budget reflects an increase to the millage of 1.7572 mills.

With our newly adopted community policing strategy, public safety will be enhanced throughout the city by bringing police officers in close proximity to our residents and the neighborhoods they protect. We look forward to bringing more culture to our City as we formalize our partnership with the neighboring Frost Art Museum. The City will continue to meet the needs of our community through growing community-based partnerships, that allow us to provide food supply to our residents and recreational programs that offer dance classes, Karate, and baseball to the children in our community as well as a summer camp and after school program. Beautification projects and new development make stride with 7000 linear feet of new sidewalk repairs city-wide, we will break ground on the Brothers to the Rescue Plaza, and as our University district continues to move forward we will also break ground with the third tower that will provide housing to 600 students. As we progress with forward-thinking initiatives, we look forward to offering our residents the ability to make energy efficient retrofits to their home through inter-local agreements.

We will continue to move forward with fiscally responsible decision-making. Realigning the City's processes to those of the industries "Best Practices" for efficiency as the overall city-wide vision.

The City of Sweetwater would like to extend its thanks to the Elected Officials, all City Departments and their staff for their assistance and continued support to balance this year's budget.

Sincerely Yours,

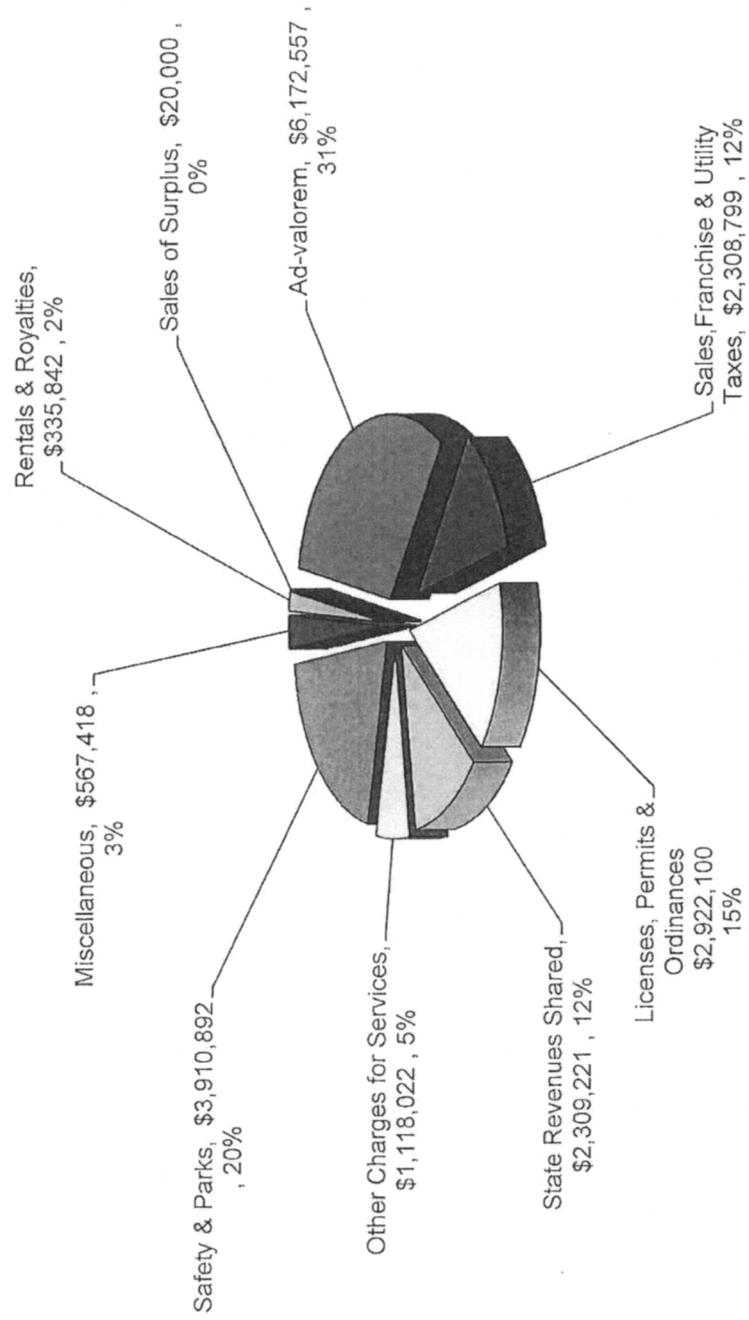
Mayor Orlando Lopez

City of Sweetwater
Revenues
Proposed Budget FY 2015-2016



Account Name	Column1	2013-2014 Adopted Budget	2014-2015 Adopted Budget	2015-2016 Adopted Budget	Adopt-Prop VAR
Ad Valorem			\$ 3,437,754	\$ 6,172,557	\$ 2,734,803
Sales, Franchise & Utility Taxes			\$ 2,266,503	\$ 2,308,799	\$ 42,296
Licenses, Permits & Ordinances			\$ 3,117,672	\$ 2,922,100	\$ (195,572)
State Revenue Sharing			\$ 2,157,918	\$ 2,309,221	\$ 151,303
Other Charges for Services			\$ 1,120,947	\$ 1,118,022	\$ (2,925)
Safety & Parks			\$ 4,384,737	\$ 3,910,892	\$ (473,845)
Miscellaneous			\$ 691,063	\$ 567,418	\$ (123,645)
Rents & Royalties			\$ 311,998	\$ 335,842	\$ 23,844
Sales of Surplus			\$ 20,000	\$ -	\$ (20,000)
Fund Balance Appropriation			\$ -	\$ -	\$ -
Total Revenues			\$ 17,508,592	\$ 19,644,851	\$ 2,136,259

**REVENUES
FY 2015-2016
\$19,644,851**



Proposed Operating Budget
Revision 8/13/2015
Fiscal Year 2015-16

CITY OF SWEETWATER



**Proposed Budget
Revision 8/13/2015
FY 2015/2016**

CITY OF SWEETWATER

ELECTED OFFICIALS

ORLANDO LOPEZ

Mayor

JOSE M. DIAZ

Vice Mayor & Commission
President

JOSE A. BERGOUIGNAN
Commission Vice President

PRISCA BARRETO
Commissioner

MANUEL DUASSO
Commissioner

IDANIA LLANIO
Commissioner

ISOLINA MAROÑO
Commissioner

EDUARDO SUAREZ
Commissioner

ADMINISTRATIVE OFFICIALS

ORLANDO LOPEZ

Chief Executive Officer

RICARDO J MENDEZ
Director of Finance

RALPH VENTURA
Chief of Staff

MARIE O. SCHMIDT
City Clerk

GUILLERMO CUADRA
City Attorney

PLACIDO DIAZ
Acting Chief of Police

CARLOS LANZA
Building & Zoning Director

ALAN ABOLILA
Public Works

ERIC GOMEZ
City Engineer

City of Sweetwater
Revenues
Proposed Budget FY 2015-2016



Account Name	2014-2015 Adopted Budget	2015-2016 Proposed Budget	2015-2016 Revised Budget	Adopt-Prop VAR
Ad Valorem	\$ 3,437,754	\$ 6,172,557	\$ 3,765,718	\$ (2,406,839)
Sales, Franchise & Utility Taxes	\$ 2,266,503	\$ 2,308,799	\$ 2,306,431	\$ (2,368)
Licenses, Permits & Ordinances	\$ 3,117,672	\$ 2,922,100	\$ 2,913,019	\$ (9,081)
State Revenue Sharing	\$ 2,157,918	\$ 2,309,221	\$ 2,315,032	\$ 5,811
Other Charges for Services	\$ 1,120,947	\$ 1,118,022	\$ 1,118,022	\$ -
Safety & Parks	\$ 4,384,737	\$ 3,910,892	\$ 3,910,892	\$ -
Miscellaneous	\$ 691,063	\$ 567,418	\$ 596,498	\$ 29,080
Rents & Royalties	\$ 311,998	\$ 335,842	\$ 300,089	\$ (35,753)
Sales of Surplus	\$ 20,000	\$ -	\$ -	\$ -
Fund Balance Appropriation	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ 17,508,592	\$ 19,644,851	\$ 17,225,701	\$ (2,419,150)

FDLE
Investigative Report

**FLORIDA DEPARTMENT OF LAW ENFORCEMENT
INVESTIGATIVE REPORT**

The Florida Department of Law Enforcement (FDLE) Miami Regional Operations Center (MROC) was requested to conduct a thorough audit of the Sweetwater Police Department (SPD) Evidence Room by the new incoming Chief of Police Placido Diaz, Jr. Chief Diaz has reasons to believe that there may be missing item(s) that should be contained in the evidence room.

This Investigative Report (IR) is in furtherance of the investigative assistance concerning the inventory of the SPD Evidence Room. On Tuesday, June 2, 2015, at approximately 7:30 AM, an audit of the SPD Evidence Room was initiated by Reserve Special Agent (RSA) Tim Elder and Crime Intelligence Analyst I (CIA I) Olivia Carlo of the FDLE. Physical inventory was completed by Special Agent (SA) Francis Vetere and CIA I Carlo on Tuesday, June 23, 2015, at approximately 3:40 PM. On Thursday, June 25, 2015, at approximately 11:10 AM, SA Vetere turned over the SPD Evidence Room keys to SPD Major Aquiles Carmona in the presence of Chief Diaz and SAS Villanueva. Conduct of the physical inventory was previously documented in IR #2 and IR #3.

On Monday, July 27, 2015, CIA I Carlo completed the data entry of SPD property receipts audit/inventory into the Excel spreadsheet.

The manner of recording the items found in the evidence room was through the use of an Excel spreadsheet with columns entitled: Case #; Item #; ER location; Date; Officer's name; and Item description. The column listing "ER location" indicates the wooden shelf/cabinet location along with a specific notation of item location, as in "Box-2" or "Box-3." Individual worksheets were created in the Excel spreadsheet to differentiate item type and location: General Inventory, General Items, Weapons, Narcotics, Safe, and Bike Storage.

During the inventory, items were removed from the shelves and listed on the Excel spreadsheet. No sealed packages were opened and all items were recorded as listed/described on the attached property receipt.

The following observations were noted during the course of the audit/inventory:

- Incomplete documentation of evidence/property room access logs
- Incomplete documentation of temporary evidence/property access logs
- No uniform dual evidence control
- Incomplete property receipts:
 - Case numbers not documented

Case Number: MI-73-2129	Serial #: 5
Author: Vetere, Francis Michael	Office: Miami
Activity Start Date: 06/02/2015	Activity End Date:08/07/2015
Approved By: Villanueva, Addy M.	

Description: Sweetwater Police Department Audit/Inventory Documentation

THIS REPORT IS INTENDED ONLY FOR THE USE OF THE AGENCY TO WHICH IT WAS DISSEMINATED AND MAY CONTAIN INFORMATION THAT IS EITHER PRIVILEGED OR CONFIDENTIAL AND EXEMPT FROM DISCLOSURE UNDER APPLICABLE LAW. ITS CONTENTS ARE NOT TO BE DISTRIBUTED OUTSIDE YOUR AGENCY.

Case Number	MI-73-2129
IR Number	5

- Seizing officer(s) not documented
- Chain of Custody incomplete
- Separate documentation of types of evidence/property
- Evidence/property disposition(s) incomplete:
 - Missing signatures
 - Destruction of evidence/property authorization(s) not attached/included
- Individual/comprehensive evidence/property logs:
 - General evidence/property
 - Narcotics
 - Valuable Items
 - Weapons

Excel Spreadsheet Tabs:

- General Inventory Worksheet:
 - Evidence/property items: 8,676
 - Total number of property receipts on inventory: 2,569
 - Total number of property receipts without case numbers listed: 262
- General Property Worksheet:
 - Evidence/property items not located: 7,877
 - Total number of property receipts: 799
 - Property receipts without case numbers listed: 154
- Narcotics Cage:
 - Property receipts: 15
 - Evidence/property items not located: 44
- Weapons Worksheet:
 - Property receipt: 8
 - Weapons not located: 19
- Valuable Worksheet:
 - Property receipts: 150
 - Valuables not located: 717
- Bike Storage Worksheet:
 - Property receipts: 4
 - Bikes not located: 19

It should be noted that all counts are approximate. SPD Evidence Room Excel spreadsheet will be maintained as a related item (Inv-23).

2015
Proposed Millage Rates

2015 PROPOSED MILLAGE RATES

Millage Code	Municipalities or County Areas	City / Unincorporated Millages				School Millages			Regional Millages						County Wide Millages						Other	Total Millage 2015	Total Millage 2014
		City / UMSA Millage	Debt Service	Misc. Millage	Operating Millage	Debt Service	Operating Millage	So Fla Wtr Mgmt	Evr Proj.	Okeechobee Basin	FIND	County Millage	Debt Service	Fire & Rescu	Fire Debt	Library	Children's Trust						
0100	Miami	7.6465	0.6886		7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500			0.2840	0.5000	22.2376	22.6786					
0101	Miami (DDA)	7.6465	0.6886	0.4750	7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500			0.2840	0.5000	22.7126	23.1566					
0200	Miami Beach	5.7092	0.2031		7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500			0.2840	0.5000	19.8148	20.3173					
0201	Miami Beach	5.7092	0.2031	1.0093	7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500			0.2840	0.5000	20.8241	21.4478					
0300	Coral Gables	5.5590			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500			0.2840	0.5000	19.4615	19.8926					
0400	Hialeah	6.3018			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500			0.2840	0.5000	19.9203	20.3114					
0500	Miami Springs	7.6710			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	24.0028	24.3967					
0600	North Miami	7.9336			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086		0.5000	23.9814	24.3753					
0700	North Miami Beach	6.6036	0.9733		7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086		0.5000	23.6247	24.0786					
0701	North Miami Beach		0.9733		7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086		0.5000	17.0211	17.4750					
0800	Opalocka	8.9000			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	25.2318	25.2257					
0801	Opalocka				7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	16.3318	16.7257					
0900	South Miami	4.3639			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	20.6957	21.0896					
1000	Homestead	5.9215	1.0100		7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	23.2633	23.6572					
1100	Miami Shores	8.0000	0.5289		7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	24.5767	25.0809					
1200	Bal Harbour	1.9654			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086		0.5000	18.0132	18.5028					
1300	Bay Harbor Islands	4.5500			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086		0.5000	20.5978	21.3417					
1400	Surfside	5.0293			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086		0.5000	21.0771	21.4710					
1500	West Miami	6.8858			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	23.2176	23.6115					
1600	Florida City	7.1858			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	23.5176	24.3156					
1700	Biscayne Park	9.7000			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	26.0318	26.4257					
1800	El Portal	8.3000			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	24.6318	25.0257					
1900	Golden Beach	7.3748	1.1252		7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	24.8318	25.2257					
2000	Pinecrest	2.3000			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	18.6318	19.0257					
2100	Indian Creek	7.5000			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	23.8318	24.3993					
2200	Medley	5.5791			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	21.9109	23.1057					
2300	North Bay Village	6.4740	0.8254		7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	23.6312	23.0570					
2400	Key Biscayne	3.0000			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500			0.2840	0.5000	16.9025	17.2936					
2500	Sweetwater	2.7493			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	19.0811	19.4750					
2600	Virginia Gardens	5.1500			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	21.4818	21.8757					
2700	Hialeah Gardens	5.1613			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	21.4931	21.8870					
2800	Aventura	1.7261			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	18.0579	18.4518					
3000	Uninc. County	1.9283			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	18.2601	18.6540					
3100	Sunny Isles Beach	2.5000			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	18.8318	19.3257					
3200	Miami Lakes	2.3518			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	18.6836	19.0775					
3300	Palmetto Bay	2.4470			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	18.7788	19.1727					
3400	Miami Gardens	6.9363	1.2398		7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	24.5079	24.9620					
3500	Doral	1.9280			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	18.2598	18.6537					
3600	Cutler Bay	2.5348			7.4130	0.1990	0.1459	0.0506	0.1586	0.0345	4.6669	0.4500	2.4207	0.0086	0.2840	0.5000	18.8666	19.1164					